



McCall Memorial Hospital *District*

McCALL MEMORIAL HOSPITAL DISTRICT
BOARD OF TRUSTEES MONTHLY MEETING
TUESDAY, MARCH 18, 2025; 7:30 am - 8:30 am
Administrative Conference Room; 1000 State St. McCall, ID 83638
For Microsoft Teams Link: [Click here to join the meeting](#)
Virtual Meeting ID: 252 726 450 726 and Passcode: hS3j9et2
Virtual Video Conference ID: 111 187 494 0
Phone Audio Only: [1 208-996-1717](#) Phone Conference ID: 926 567 70#

AGENDA

1. Call to Order – Marge Krahn, Board Treasurer
2. Safety Together Mission Moment: Bedside Handoff – Krystle Grothjan, SLM ANM Med/Surg
3. *ACTION* Approval of the February 18 Meeting Minutes– Marge Krahn, Board Treasurer
4. Monthly Budget Review – Marge Krahn, Board Treasurer
ACTION Amended Asset Disposals – Greg Sims, SLHS Finance
5. FY26 Funding Request– Amber Green, SLM COO/CNO
6. Financial Update - Kim Doman, SLHS Finance
7. Ambulance Shelter Update – Ginger McCabe, SLHS VP System Operations
8. Housing Workgroup – Marge Krahn, Board Treasurer
 - *ACTION* Deed Restriction – Steve Millemann, MMHD Legal Counsel
9. *ACTION* Hewitt Property Adjustment – Steve Millemann, MMHD Legal Counsel
10. Health Services Agreement Workgroup – Mike Vineyard, Trustee
11. Public Information Campaign – Aana Vannoy, Trustee
12. St. Luke's McCall Reports
 - Population Health Area Report – Dennis Mesaros, VP Population Health
 - Administrator Report – Amber Green, SLM COO/CNO
 - Community Board Report – Aana Vannoy
 - Quality Committee Report – Aana Vannoy
 - Foundation Board Report – Marge Krahn
13. New Business – Marge Krahn, Board Treasurer
14. Public Comment – Marge Krahn, Board Treasurer
15. Adjourn – Marge Krahn, Board Treasurer

Upcoming Meetings:

Next Board Meeting – Tuesday, April 15; 7:30 – 8:30 a.m.

MMHD Housing Workgroup Meeting – Wednesday, April 2; 9:00 – 10:00 a.m.

SLM Foundation Board – Friday, April 18; 10:00 a.m. – 12:00 p.m.

SLM Community Board – Thursday, April 24; 7:00 – 9:00 a.m.

Quality Committee – Thursday, March 20; 2:00 – 3:00 p.m.

SLM Auxiliary Board – Friday, March 28; 9:30 a.m. – 12:00 p.m.

Safety Together Mission Moment

*Krystle Grothjan,
Assistant Nurse Manager, Med/Surg, OB*

March 18, 2025



St. Luke's Bedside Shift Handoff

BEDSIDE SHIFT HANDOFF

Humanizing the experience through handoffs

- Off-going RN log into Epic when you enter the room to enable use of IPASS framework
- Off-going RN to bedside for conversation with patient: NOTHING ABOUT ME WITHOUT ME
- On-coming RN to the whiteboard to update in real time

Vulnerability Matters

Focus on Connections

- ☐ Warm Welcome – use preferred name
- ☐ Connect in a personal way
- ☐ Acknowledge and include any loved ones
- ☐ Off-going RN talk with patient, introduce new RN
 - Talk with patient not about patient (1st person)
- ☐ **ILLNESS** severity & **PATIENT** summary
- ☐ On-coming RN updated whiteboard and listen
- ☐ Use plain language - words they understand
 - Use patient's preferred language, if needed use an interpreter (even for loved ones in the room)

Be Curious

Stay out of Judgement

Engage patient/family in feedback and questions:

- ☐ Acknowledge concerns
- ☐ Ask, what is the patient's "most important thing" for the shift
- ☐ Discuss and explain clinical goals for the shift
- ☐ Check for understanding

Zero Harm

Consistency matters

Include patient in the following (while narrating your care and using teach back methods):

- ☐ On-Coming RN to bedside
- ☐ Pain Assessment
- ☐ Evaluate effectiveness of interventions
 - Ask patient directly for feedback
- ☐ Safety checks: trace the lines, bed placement, alarms, etc.
- ☐ Order review together
- ☐ **ACTION** items & **SITUATION** monitoring

Be Kind

Lead with empathy

- ☐ **SYTHESIS** by receiving care giver
- ☐ Ask what questions or concerns you can address
- ☐ On-coming nurse share when you will return
- ☐ Fond Farewell from off-going nurse

Semantics matter

TASK



Bedside Shift Report

RELATIONSHIP



Bedside Shift Handoff

WHY...

We “don't need” to go into the room:

- We only have “updates”
- We need to discuss things we can't say in front of the patient
- We just need to do introductions
- They are sleeping
- Takes too long



WHY... we need to go in the room



- **NOTHING ABOUT ME WITHOUT ME**
- Improves safety and quality
 - ✓ *Decreases safety events, falls, miscommunications*
- Increases accountability between shifts
- Patients feel heard = increased trust
- Improves efficiency, better time management
- Fewer call lights
- Creates a partnership: patient + us + family
- Increases staff connections

Implementation Successes

McCall:

- ✓ *Identified a missed, potentially life-saving, follow up appointment that the patient called out during report.*
- ✓ *During Patient/Family Leader Visits hearing comments:*

"I feel I had advocates for my care"
"They spoke my language at my bedside"
"Communication between teams was great"



Ask Clarifying Questions

AVOID ASKING

Yes or no questions:

- Do you have any questions?
- Do you understand your care plan for the day?
- Do you need anything before I leave?

DO ASK

Open ended questions:

- What other questions do you have?
- What other information would be helpful?
- What would make you more comfortable?



Bedside Handoff FAQ's

Patient/family is sleeping

- Let the patient know they are a critical part of the care team
- If patient has had a rough shift, ask beforehand if they want to be woken up for report
- Let them know you will still need to go in the room to do a safety assessment, even if they are sleeping

Behavioral Health or Code Grey patients

- Off-going RN should use clinical judgement if patient is at risk to escalate
- Individualize report based on triggers and current patient behavior
- Discuss with Chain of Command

BSH for dementia, delirium, or cognitively impaired

- Yes, individualize the report and engage the patient to their level of ability
- Include loved ones in the report when possible

BSH with visitors in the room

- During admission explain process and ask who, if anyone, is okay to have in the room for BSH
- If visitors are present and not approved, politely ask them to wait in lobby

Just need to do updates

- The patient is the reason we do handoff, include them in our discussions
- It is still imperative to lay eyes on the patient and include the patient/family in the plan of care

Patient has new results not yet discussed by the provider

- Share with the on-coming RN and the patient that tests or procedures were completed, and the physician will be coming to discuss with the patient/family
- Share results privately with on-coming nurse

Patient has their TV on loudly

- Kindly explain the need to limit disruptions during handoff
- Mute the TV and proceed

Patient is non-English speaking

- Plan ahead and use a language services interpreter
- If needed, use video remote interpreting device

Hard of hearing patients

- Have the patient put in hearing aids or utilize other patient preferred tools (amplifier, etc.)

Orient patient to the BSH process

- Upon arrival to the unit we talk about our process of discussing their care at every shift change at the bedside

**McCALL MEMORIAL HOSPITAL DISTRICT
BOARD OF TRUSTEES MONTHLY MEETING MINUTES
TUESDAY FEBRUARY 18, 2025; 7:30 – 9:36 a.m.
FOREST STREET CENTER CONFERENCE ROOM & MICROSOFT TEAMS VIRTUAL MEETING**

TRUSTEES PRESENT: Andy Laidlaw, Chair, Travis Leonard, Secretary, Marge Krahn, Treasurer, Steve Clements, Angela Staup, Mike Vineyard, and Aana Vannoy, Trustees

TRUSTEES ABSENT: None

STANDING GUESTS: Maureen Arnold, SLM Dir. Ops, Mike Birkinbine, SLM Supply Chain, Laura Crawford SLM PR Mgr, Kim Doman, SLHS Finance, Hannah Drabinski, MMHD Legal Counsel, Sandee Gehrke, SLHS VP COO, Amber Green, SLM COO/CNO, Ginger McCabe, SLHS VP Ops., Dennis Mesaros, VP Pop. Health, Steve Millemann, MMHD Legal Counsel, Greg Sims, SLHS Finance, Cassie Zattiero, Bailey & Co.

PUBLIC PRESENT: Zack Armstrong, KTVB, Bill Colpo, SLM Foundation Board, Sarah Curtin, SLM Physician, Drew Dodson, Boise Dev., Ron Erskine, SLM Foundation Board, Beth Gray, Tom Grote, RH, Greg Irvine, SLM Foundation Board, Karen Kellie, Gusti Laidlaw, Rae McKeating, SLM Foundation Board, Marilyn Olson, Ray Schmitz, Max Silverson, The Star-News, Debra Staup, Verna Vanis, SLM Foundation Board, April Whitney, Maureen O'Keeffe Wing

A quorum was present and Andy Laidlaw, Chair, convened the meeting at 7:30 a.m. The in-person trustee attendance included: Andy Laidlaw, Chair, Marge Krahn, Treasurer, Travis Leonard, Secretary, Angela Staup, and Aana Vannoy. Mike Vineyard and Steve Clements attended virtually.

SAFETY TOGETHER MISSION MOMENT – Maureen Arnold, St. Luke's Practice Director of Operations, provided an update on the new Team-Based Care Model implemented at St. Luke's Clinic, Payette Lakes Family Medicine. The new model has significantly increased access to care by expanding family medicine physician panels. This improvement has opened access to accept new patients, with projections for this year reaching 2,500. An update on the impact of the urgent care clinic's impact on emergency department visits was requested.

AUDIT PRESENTATION – Andy Laidlaw, Chair, introduced Cassie Zattiero, from Bailey & Co. She presented the FY24 MMHD financial audit and commented on the findings, which included a recommendation for better depreciation schedule coordination. The board discussed implementing a depreciation schedule quarterly review.

ACTION: IT WAS MOVED BY MARGE KRAHN, AND SECONDED BY AANA VANNOY, TO APPROVE THE FY24 McCALL MEMORIAL HOSPITAL DISTRICT AUDIT. NO FURTHER DISCUSSION WAS HELD, AND IT WAS UNANIMOUSLY APPROVED.

APPROVAL OF MINUTES - Andy Laidlaw, Chair, referred to the previous meeting minutes.

ACTION: AANA VANNOY MOVED, SECONDED BY ANGELA STAUP, TO APPROVE THE JANUARY 21, BOARD MEETING MINUTES. THERE WAS NO DISCUSSION AND IT WAS UNANIMOUSLY APPROVED.

WEBSITE REVIEW - Travis Leonard, Secretary, provided an update on the website, which will include sections such as agendas, minutes, and educational information. A preview of the new website will be presented at the March meeting.

MONTHLY BUDGET REVIEW – Marge Krahn, Treasurer, noted that the monthly transfer of funds was completed to maintain the FDIC standards.

IDAHO POWER JUDGEMENT PAYMENT – Marge Krahn, Treasurer, explained that the Valley County Clerk's office provided notification that district boards within Valley County owe a portion of a judgement that was entered in favor of Idaho Power. There are three possible methods of payment: 1.) Pay now; 2.) Decrease the June property tax payment by the owed amount; 3.) Include the payment in the FY26 levy. Marge recommended to pay it now, and there was no further discussion.

ACTION: MARGE KRAHN MOVED, TO PAY TO THE VALLEY COUNTY TREASURER \$3,205.15 TO SATISFY THE IDAHO POWER JUDGEMENT. AANA VANNOY SECONDED, AND IT WAS UNANIMOUSLY APPROVED.

FINANCIAL UPDATE – Kim Doman, SLHS Finance, provided a monthly financial update.

AMBULANCE SHELTER UPDATE - Ginger McCabe, SLHS VP Ops., informed the board that construction activities are on track for the ambulance shelter. The general manager is working on a schedule, and a bid has been accepted. Construction will begin once the weather permits.

HOUSING WORKGROUP – Andy Laidlaw, Chair, noted that a letter was received from the Wildwood condominium HOA expressing their appreciation for changes in the plans to accommodate their concerns. Steve Millemann, MMHD Legal Counsel, provided an explanation of needing to deed restrict the workforce housing project, to allow for incentive opportunities from the City of McCall. The deed restriction becomes a covenant recorded with the property and cannot be changed. Discussion was held on the details of deed restrictions.

ACTION: MARGE KRAHN MOVED, AND TRAVIS LEONARD SECONDED, TO GIVE LEGAL COUNSEL DIRECTION TO PROCEED WITH ST. LUKE'S McCALL FOUNDATION FOR A DEED RESTRICTION DRAFT TO BRING BACK FOR FINAL APPROVAL. NO FURTHER DISCUSSION WAS HELD AND IT WAS UNANIMOUSLY APPROVED.

HEWITT PROPERTY LINE ADJUSTMENT DISCUSSION – Steve Millemann, MMHD Legal Counsel, noted the board was briefed at their last meeting on trees removed from a neighboring property to the hospital during construction of the hospital expansion. The neighbors are requesting a boundary line adjustment. Legal counsel's recommendation is to resolve the issue with an easement rather than a property line adjustment. A discussion was held on next steps.

ACTION: TRAVIS LEONARD MOVED, AND ANGELA STAUP SECONDED, TO AUTHORIZE LEGAL COUNSEL TO DRAFT AN EASEMENT INCLUDING A PROPERTY DRAWING TO PREPARE FOR BOARD REVIEW PRIOR TO PROPOSING TO THE NEIGHBORS. NO FURTHER DISCUSSION WAS HELD AND IT WAS UNANIMOUSLY APPROVED.

POPULATION HEALTH REPORT – Dennis Mesaros, SLHS VP Population Health, provided a Health System update on capacity to care, Hospital at Home, and ongoing legislative topics.

ST. LUKE'S McCALL REPORTS / OPERATIONS REPORT – Amber Green provided an operational update regarding financials, staffing, census, quality measures, new providers, and construction.

SLM COMMUNITY BOARD – Aana Vannoy noted the last Community Board coffee talk featured a local housing update from the West Central Mountains Economic Development Council, SLM Foundation, and the City of McCall.

SLM QUALITY COMMITTEE & FOUNDATION BOARD – No reports.

PUBLIC ADVISORY VOTE – Andy Laidlaw, Chair, recapped the history of the District, how it has evolved over the decades, and how complex the dissolution would be. He noted the public comment, included in the board packet, and the request for a public advisory vote on the May 2025 ballot. He suggested four options the board could take in response:

- 1- Decline the request for the advisory vote.
- 2- Grant the request and put it on the May ballot
- 3- Schedule a public hearing to hear citizens' concerns and find a reasonable path forward.
- 4- Schedule a public hearing to receive testimony on workforce housing.

Steve Millemann, Legal Counsel, thanked Andy for the description and suggested options. Andy Laidlaw, Chair, requested commentary from the board members, which included such themes:

- Misinformation, and the opportunity to educate, inform, and listen.
- The benefits of having a relationship with St. Luke's Health System and needing to do a better job of articulating the value.
- The previous Health Services Agreement workgroup, the District's process for vetting St. Luke's funding requests and how it has improved over the last several years, and the oversight of the expenditure of taxpayer dollars.
- The need to reestablish the Health Services Agreement workgroup to determine what steps to take regarding the request, provide an analysis, and suggest a recommendation to the full board.
- The critical community need for workforce housing and how the lack of affordable workforce housing affects the ability to recruit and retain quality of health care workers to deliver services in the communities that St. Luke's McCall serves.
- The Community Health Needs Assessment that identified safe affordable housing and access to health care as top priority health needs in the region.

Steve Millemann, Legal Counsel, encouraged the board to not be rushed on this request, as dissolution has a number of significant impacts on health care in our community, and thus should be carefully evaluated. He urged the board to respond in a manner that is rational and in which the board does not feel pressured to reach a conclusion by a given deadline.

ACTION: AANA VANNOY MOVED, AND MARGE KRAHN SECONDED, TO REESTABLISH THE HEALTH SERVICES AGREEMENT WORKGROUP. A ROLL CALL VOTE WAS TAKEN, AND NO FURTHER DISCUSSION WAS HELD. IT WAS UNANIMOUSLY APPROVED.

NEW BUSINESS – None.

PUBLIC COMMENT – Andy Laidlaw, Chair, called for public comment at 9:14 a.m.

Dr. Patrick Kinney – 13765 Horizon View

Dr. Kinney commented on the quality of health care because of the partnership with St. Luke's, appreciation of the District and the resources provided and felt disrespected by assumptions made in the public comment the District received.

Dr. Curt Meske – 45 Standing Star Lane

Dr. Meske expressed his opinion that District taxpayer dollars should not be used to pay for a regional hospital providing health care services.

Debra Staup – 1624 Davis Ave.

Ms. Staup expressed her support of the quality health care she has received from St. Luke's McCall and encouraged the board to take their time to educate the public.

Dr. Sarah Curtin – 930 Valley View Lane

Dr. Curtin noted her appreciation of the District and thanked them for their ongoing support.

Tomi Grote – 1000 North 1st Street

Ms. Grote expressed appreciation to hear the board's discussion and plans to have a dialogue with taxpayers. She expressed disappointment there will not be a referendum on the May ballot and that the District should not have to pay for a regional hospital providing health care services. She stated her issue is with the funding mechanism, not the care provided.

Bill Thomas – 650 Brady Drive

Mr. Thomas called out the levy percentage difference between Cascade Medical Center (\$214 for 500K house) and the District (\$78 for a 500K house). He thanked the District for being a voice to ensure the community receives quality health care and that health care is a resource that should not be attacked.

Dan Krahn – 906 Ann Street

Mr. Krahn shared his history and time spent volunteering on the McCall Memorial Hospital and St. Luke's Health System boards and committees. He urged the board to take their time to educate the public and thanked them for their service.

Hearing no further public comment, Andy Laidlaw, Chair, concluded the public comment at 9:35 a.m.

Hearing no other comments or updates, the board adjourned at 9:36 a.m.

Respectfully submitted,

Travis Leonard, MMHD Board Secretary

:ah

1:11 PM

03/05/25

McCall Memorial Hospital District

Balance Sheet Detail

Accrual Basis

As of February 28, 2025

Type	Date	Num	Adj	Name	Memo	Clr	Split	Debit	Credit	Balance
ASSETS										5,590,218.87
Current Assets										5,590,218.87
Checking/Savings										2,859,096.87
IDF- Cash Sweep										1,657,015.09
Transfer	02/28/2025				Funds Transfer	X	IDF- Checking...	942,081.78		2,599,096.87
Transfer	02/28/2025				Funds Transf...	X	IDF- Checking...		3,205.15	2,595,891.72
Transfer	02/28/2025				Funds Transf...	X	IDF- Checking...		5,500.00	2,590,391.72
Transfer	02/28/2025				Funds Transf...	X	IDF- Checking...		15,000.00	2,575,391.72
Deposit	02/28/2025				Interest	X	Interest Income	4,317.54		2,579,709.26
Total IDF- Cash Sweep								946,399.32	23,705.15	2,579,709.26
IDF- Checking-3112										951,319.74
Check	02/03/2025	ACH		Verizon	Memo:DBT C...	X	Office Supplies		35.93	951,283.81
Bill Pmt -Check	02/04/2025	554		Lamm and Compan...	Memo:CHEC...	X	Accounts Paya...		250.00	951,033.81
Bill Pmt -Check	02/12/2025	555		Bailey and Company	Memo:CHEC...	X	Accounts Paya...		5,500.00	945,533.81
Bill Pmt -Check	02/12/2025	556		Millemann, Pembert...	Memo:CHEC...	X	Accounts Paya...		7,839.27	937,694.54
Deposit	02/19/2025				Deposit Paye...	X	-SPLIT-	38,532.44		976,226.98
Bill Pmt -Check	02/28/2025	557		Column Software P...			Accounts Paya...		141.94	976,085.04
Transfer	02/28/2025				Funds Transf...	X	IDF- Cash Sw...		942,081.78	34,003.26
Transfer	02/28/2025				Funds Transfer	X	IDF- Cash Sw...	3,205.15		37,208.41
Transfer	02/28/2025				Funds Transfer	X	IDF- Cash Sw...	5,500.00		42,708.41
Transfer	02/28/2025				Funds Transfer	X	IDF- Cash Sw...	15,000.00		57,708.41
Transfer	02/28/2025				Funds Transfer	X	IDF- Money M...	762.04		58,470.45
Deposit	02/28/2025			Idaho First Bank	INTEREST D...	X	Interest Income	45.86		58,516.31
Total IDF- Checking-3112								63,045.49	955,848.92	58,516.31
IDF- Money Market-4931										250,762.04
Deposit	02/17/2025			Idaho First Bank	INTEREST D...	X	Interest Income	781.67		251,543.71
Transfer	02/28/2025				Funds Transf...	X	IDF- Checking...		762.04	250,781.67
Total IDF- Money Market-4931								781.67	762.04	250,781.67
US BANK- 1033										0.00
Total US BANK- 1033										0.00
Total Checking/Savings								1,010,226.48	980,316.11	2,889,007.24
Accounts Receivable										516,054.03
Accounts Receivable										516,054.03
Payment	02/19/2025	9473		Valley County Warr...			Undeposited F...		34,072.61	481,981.42
Payment	02/19/2025	9473		Valley County Warr...			Undeposited F...		2,953.48	479,027.94
Payment	02/19/2025	9473		Valley County Warr...			Undeposited F...		377.59	478,650.35
Payment	02/19/2025	9473		Valley County Warr...			Undeposited F...		124.65	478,525.70
Total Accounts Receivable								0.00	37,528.33	478,525.70
Total Accounts Receivable								0.00	37,528.33	478,525.70
Other Current Assets										2,215,067.97
Account for Credit Transfer										0.00
Total Account for Credit Transfer										0.00
Prepaid Items										663,798.98
Total Prepaid Items										663,798.98
Sales Tax Receivable										27,312.28
Total Sales Tax Receivable										27,312.28
Delinquent Taxes Receivable										32,000.00
Total Delinquent Taxes Receivable										32,000.00
Taxes Receivable, Net										1,491,956.71
Total Taxes Receivable, Net										1,491,956.71
Undeposited Funds										0.00
Payment	02/19/2025	9473		Valley County Warr...		X	Accounts Rec...	34,072.61		34,072.61
Payment	02/19/2025	9473		Valley County Warr...		X	Accounts Rec...	2,953.48		37,026.09
Payment	02/19/2025	9473		Valley County Warr...		X	Accounts Rec...	377.59		37,403.68
Payment	02/19/2025	9473		Valley County Warr...		X	Accounts Rec...	124.65		37,528.33
Deposit	02/19/2025	9473		-MULTIPLE-	Deposit Paye...	X	IDF- Checking...		37,528.33	0.00
Total Undeposited Funds								37,528.33	37,528.33	0.00
Total Other Current Assets								37,528.33	37,528.33	2,215,067.97
Total Current Assets								1,047,754.81	1,055,372.77	5,582,600.91
Fixed Assets										0.00
Land										0.00
Total Land										0.00
Building Improvements										0.00
Total Building Improvements										0.00
Advance for Tenant Improvements										0.00
Total Advance for Tenant Improvements										0.00
Accumulated Depreciation										0.00
Total Accumulated Depreciation										0.00
Furniture and Equipment										0.00
Total Furniture and Equipment										0.00

1:11 PM

03/05/25

McCall Memorial Hospital District Balance Sheet Detail

Accrual Basis

As of February 28, 2025

Type	Date	Num	Adj	Name	Memo	Clr	Split	Debit	Credit	Balance
Medical Equipment										0.00
Total Medical Equipment										0.00
Total Fixed Assets										0.00
Other Assets										0.00
Cascade Property Loan										0.00
Total Cascade Property Loan										0.00
Security Deposits Asset										0.00
Total Security Deposits Asset										0.00
Total Other Assets										0.00
TOTAL ASSETS								1,047,754.81	1,055,372.77	5,582,600.91
LIABILITIES & EQUITY										5,590,218.87
Liabilities										1,518,836.19
Current Liabilities										1,518,836.19
Accounts Payable										250.00
Accounts Payable										250.00
Bill Pmt -Check	02/04/2025	554		Lamm and Compan...	Memo:CHEC...		IDF- Checking...	250.00		0.00
Bill	02/12/2025	712481		Millemann, Pembert...			Legal Fees		7,839.27	7,839.27
Bill	02/12/2025	109101		Bailey and Company			Accounting		5,500.00	13,339.27
Bill Pmt -Check	02/12/2025	555		Bailey and Company	Memo:CHEC...		IDF- Checking...	5,500.00		7,839.27
Bill Pmt -Check	02/12/2025	556		Millemann, Pembert...	Memo:CHEC...		IDF- Checking...	7,839.27		0.00
Bill	02/28/2025	70E4...		Column Software P...			Legal Notices		141.94	141.94
Bill Pmt -Check	02/28/2025	557		Column Software P...			IDF- Checking...	141.94		0.00
Total Accounts Payable								13,731.21	13,481.21	0.00
Total Accounts Payable								13,731.21	13,481.21	0.00
Credit Cards										0.00
Total Credit Cards										0.00
Other Current Liabilities										1,518,586.19
A/P (Audit)										3,494.00
Total A/P (Audit)										3,494.00
Deferred Taxes										0.00
Total Deferred Taxes										0.00
Owed to St Lukes Bank Error										0.00
Total Owed to St Lukes Bank Error										0.00
Payroll Liabilities										0.00
Total Payroll Liabilities										0.00
Unavailable Property Taxes										1,515,092.19
Total Unavailable Property Taxes										1,515,092.19
Total Other Current Liabilities										1,518,586.19
Total Current Liabilities								13,731.21	13,481.21	1,518,586.19
Long Term Liabilities										0.00
Total Long Term Liabilities										0.00
Total Liabilities								13,731.21	13,481.21	1,518,586.19
Equity										4,071,382.68
Sinking Fund										1,498,172.00
Total Sinking Fund										1,498,172.00
Opening Balance Equity										0.00
Total Opening Balance Equity										0.00
Fund Balances										1,005,691.02
Total Fund Balances										1,005,691.02
Net Income										1,567,519.66
Total Net Income								13,517.14	6,149.18	1,560,151.70
Total Equity								13,517.14	6,149.18	4,064,014.72
TOTAL LIABILITIES & EQUITY								27,248.35	19,630.39	5,582,600.91

McCall Memorial Hospital District
Balance Sheet
As of February 28, 2025

	Feb 28, 25	Jan 31, 25
ASSETS		
Current Assets		
Checking/Savings		
IDF- Cash Sweep	2,579,709.26	1,657,015.09
IDF- Checking-3112	58,516.31	951,319.74
IDF- Money Market-4931	250,781.67	250,762.04
Total Checking/Savings	2,889,007.24	2,859,096.87
Accounts Receivable		
Accounts Receivable	478,525.70	516,054.03
Total Accounts Receivable	478,525.70	516,054.03
Other Current Assets		
Prepaid Items	663,798.98	663,798.98
Sales Tax Receivable	27,312.28	27,312.28
Delinquent Taxes Receivable	32,000.00	32,000.00
Taxes Receivable, Net	1,491,956.71	1,491,956.71
Total Other Current Assets	2,215,067.97	2,215,067.97
Total Current Assets	5,582,600.91	5,590,218.87
TOTAL ASSETS	5,582,600.91	5,590,218.87
LIABILITIES & EQUITY		
Liabilities		
Current Liabilities		
Accounts Payable		
Accounts Payable	0.00	250.00
Total Accounts Payable	0.00	250.00
Other Current Liabilities		
A/P (Audit)	3,494.00	3,494.00
Unavailable Property Taxes	1,515,092.19	1,515,092.19
Total Other Current Liabilities	1,518,586.19	1,518,586.19
Total Current Liabilities	1,518,586.19	1,518,836.19
Total Liabilities	1,518,586.19	1,518,836.19
Equity		
Sinking Fund	1,498,172.00	1,498,172.00
Fund Balances	1,005,691.02	1,005,691.02
Net Income	1,560,151.70	1,567,519.66
Total Equity	4,064,014.72	4,071,382.68
TOTAL LIABILITIES & EQUITY	5,582,600.91	5,590,218.87

1:07 PM

03/05/25

Accrual Basis

McCall Memorial Hospital District
Profit & Loss Budget vs. Actual
 October 2024 through February 2025

	Oct '24 - Feb 25	Budget	\$ Over Budget	% of Budget
Ordinary Income/Expense				
Income				
Forgone Income	57,113.00	57,113.00	0.00	100.0%
Property Tax Income				
M & O Fund	100,000.00	100,000.00	0.00	100.0%
Sinking Fund	1,321,397.00	1,321,397.00	0.00	100.0%
Interest and Penalties	10,921.82	6,000.00	4,921.82	182.0%
Total Property Tax Income	1,432,318.82	1,427,397.00	4,921.82	100.3%
Sales Tax	86,345.99	0.00	86,345.99	100.0%
Personal Property Tax Replace	5,196.40	0.00	5,196.40	100.0%
Interest Income	22,682.02	1,440.00	21,242.02	1,575.1%
Total Income	1,603,656.23	1,485,950.00	117,706.23	107.9%
Expense				
Remitted to SLHS	0.00	0.00	0.00	0.0%
Legal Notices	205.12	420.00	-214.88	48.8%
Bank Service Charges	25.00			
Office Supplies	189.90	225.00	-35.10	84.4%
Contract Service Fees				
Accounting	6,750.00	8,250.00	-1,500.00	81.8%
Total Contract Service Fees	6,750.00	8,250.00	-1,500.00	81.8%
General Liability Insurance	0.00	2,341.00	-2,341.00	0.0%
Capital Expenditure				
Workforce Housing Project	0.00	1,600,000.00	-1,600,000.00	0.0%
Ambulance Shelter & Living Qtrs	0.00	42,835.00	-42,835.00	0.0%
Total Capital Expenditure	0.00	1,642,835.00	-1,642,835.00	0.0%
Legal Fees	33,694.51	30,000.00	3,694.51	112.3%
Postage and Delivery	0.00	200.00	-200.00	0.0%
Property Tax	2,640.00	6,433.00	-3,793.00	41.0%
Total Expense	43,504.53	1,690,704.00	-1,647,199.47	2.6%
Net Ordinary Income	1,560,151.70	-204,754.00	1,764,905.70	-762.0%
Other Income/Expense				
Other Income				
Fund Balance Carryover	0.00	0.00	0.00	0.0%
Total Other Income	0.00	0.00	0.00	0.0%
Net Other Income	0.00	0.00	0.00	0.0%
Net Income	1,560,151.70	-204,754.00	1,764,905.70	-762.0%

McCall Memorial Hospital District

Fiscal Year 2026 Funding Request



FY26 Request for Funding – Workforce Housing ~\$1.5M

Spilt Maximum Allowable between M&O and Sinking Fund

- Intricacies to calculations:
 - ✓ *Maximum allowable*
 - This figure is provided to MMHD from Valley County Clerk on 3/24/25 by Idaho Code 63-1312(1)
 - ✓ *New construction*
 - This figure is provided to MMHD from Valley County Clerk on 7/28/25 by Idaho Rule 802.08
 - ✓ *Forgone amount available (can only be applied to M&O)*
 - ✓ *Maximum cap does apply (dependent on all the above and %s calculated)*



Next Steps

**Work with Marge Krahn, MMHD Treasurer
to determine the
M&O and Sinking Fund Amounts.**



Finance Report

McCall Memorial Hospital District Board Meeting

March 18, 2025

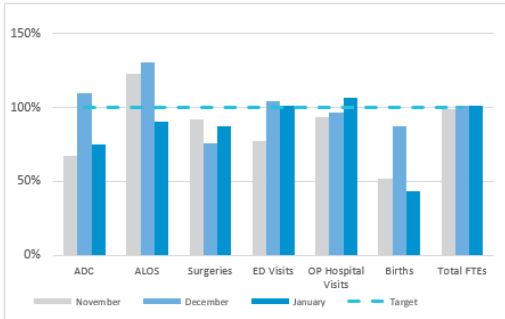


St. Luke's McCall Financial Performance Highlights — January 2025

KEY MESSAGE:

January represents the first month of the second quarter of the fiscal year. Entering FY25 assumptions built into the target include continued decreases in traveler usage, inflationary adjustments, as well as impacts to 340B.

Our clinical quality, throughput, and access to care all impact our financial performance. In the short term we will continue to monitor our financial performance closely in order to inform an operational response and continuous improvement. McCall is currently forecasted to miss target for the year.



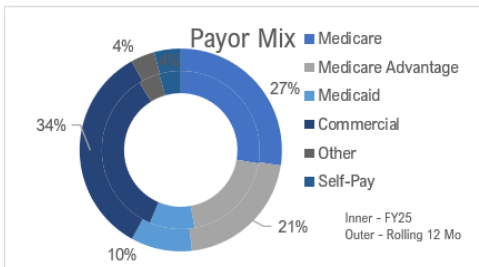
Operating Indicators: Variances to target were in line with typical seasonal activity but were also affected by unique operational challenges and special community needs. Relative to January:

- Average Daily Census was 3.85, below target for the month.
- Surgical cases of 67, under target. Endo completed 71 procedures for the month.
- ED visits at 16 per day, above target for the month.
- OP Hospital Visits exceeded target for the month.
- Births were 5 for the month, under target.
- Total FTE's above target as the team continually monitors staffing levels.

Capital Purchases: FY25 SLHS funded capital purchases have been prioritized to maintain safety standards, meet regulations, and respond to operational and plant needs.

- Imaging Mobile C Arm
- Women's Infant Hearing Screener with Cart
- Lab ABL90 Flex Plus Analyzer

Capital	FY25
Routine	227,464
Expansion Project	3,768,000
Taxing District	1,300,000
Total Capital	\$ 5,295,464

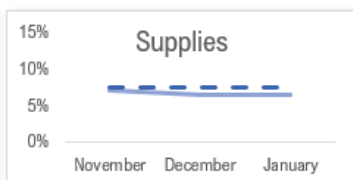


Payor Mix: FY25 has seen an overall decrease in Governmental Payers shifting toward Commercial and Other/Self Pay compared to the 12 month average.

- Government payors account for 56.4%, a decrease compared to rolling 12 month
- Commercial payors at 34.8% of payor mix up compared to the rolling 12 month
- Other & Self Pay up compared to rolling 12 months, making up 8.8% of overall Payor Mix.

Trended Financial Performance: Total YTD Adjusted Operating Expenses¹ as a % of YTD Adjusted Operating Revenue¹ stands at 76% vs. a target of 73%.

- YTD January Labor expense as a percentage of Adjusted Operating Revenue¹ was higher than target. Labor is being monitored through weekly productivity meetings to ensure the facility has the appropriate staffing. In several areas minimum staffing is required to maintain services.
- Supply expense YTD through January as a percentage of Adjusted Operating Revenue¹ is under target due, despite an increase in instruments for January.
- Drug expense YTD as a percentage of Adjusted Operating Revenue¹ is above target for the period.
- Other expenses as a percentage of Adjusted Operating Revenue¹ is above target due travel during January.



¹"Adjusted Operating EBIDA" reports SLHS normal operations, before out-of-the-ordinary impacts.



**Anticipated
Carryover**

McCall Ambulance Quarters: Preconstruction

Project # C00643

Progress as of: 3/7/25

Project documentation location:

Executive Sponsor	Ginger McCabe	Project Manager	Steve Sell
Project Description:			
Construct a new facility to support EMS staff and ambulance parking adjacent to the McCall hospital.			
Overall Status:			
Status	Rationale		
	<ul style="list-style-type: none">Project is on track with current critical path next steps.Construction Substantial Completion 09/28/25Estimated project completion date, including operational activation and move in, is January 2026		
Project Success Measures:			
<ol style="list-style-type: none">Achieving project milestones and deliverables as planned/approvedProject on schedule and BudgetProject risks and issues managed effectively and proactively			

Phases/Milestones	Status	% Complete	End Date
Plan Review Complete		90%	3/21/25
Design Review Complete		100%	11/30/24
Permit Approved		80%	3/21/25
100% Design Documents		100%	12/1/23
100% Construction Documents		100%	10/31/24
Value Engineering		100%	10/31/24
General Contractor GMP Finalized		100%	1/10/25
Construction		0%	10/31/25
Fit Out & Move In		0%	11/30/25
Project Close out		0%	12/31/25
Project Complete			

Key Accomplishments

Entitlements

- PW Permit Application & Fee submitted

Preconstruction

- GC Contract Executed
- Subcontractor buy out completed
- Draft construction schedule received

Next Steps

Entitlements

- Plan Mod VE#2 Approval

Preconstruction

- Draft operation activation schedule

Key Issues / Risks

- If a subcontractor retained for Chip Sealing becomes unavailable, there is a risk that final Certificate of Occupancy could be delayed.
- If the GMP selected is not inclusive of full project scope, construction costs could escalate
- If subcontractor resources are requested on non-SLHS projects, labor costs could escalate.



Attribute	Definition
Red (R)	<p><u>One or more of the following conditions exist:</u></p> <ol style="list-style-type: none"> 1. Phase/Milestone is at significant risk of delay. Multiple issues or risks exist, no mitigation plans in place 2. Schedule: Major date of delivery slippage is expected; > 2-week variance 3. Resource: Resource availability certain to impact project; >10% variance from projection 4. Deliverable % Complete: Major deliverables are completed with >2-week variance of planned duration 5. Budget: Cost variance >5% beyond contingency plan and progress inhibited
Yellow (Y)	<p><u>One or more of the following conditions exist and none of the above conditions exist:</u></p> <ol style="list-style-type: none"> 1. Phase/Milestone is at risk of missing date of delivery. Active issues or risks exist, mitigation plan(s) in development 2. Schedule: ~30% probability minor date of delivery slippage, <2-week variance 3. Resource: Resource availability may impact date of delivery; 1-9% variance from projection 4. Deliverable % Complete: Major deliverables and milestones completed on schedule with <2-week variance 5. Budget: Cost variance >5% beyond contingency plan and progress not yet inhibited or expecting a cost variance within the next two week
Green (G)	<p><u>Project is on track as indicated by all the following conditions existing:</u></p> <ol style="list-style-type: none"> 1. Phase/Milestone is tracking to planned date of delivery. No unmitigated issues or risks. 2. Resource: No resource constraints that will impact date of delivery 3. Deliverable % Complete: Major deliverables and milestones completed on schedule with <1-week variance 4. Schedule: Delivery dates are expected to be on time 5. Budget: No cost variance currently or anticipated within the next two weeks
Not Started (NS)	Task/deliverable has not started yet
Complete (C)	Task/deliverable is complete

McCall Ambulance St Lukes							Classic Schedule Layout																04-Mar-25 15:03														
Activity ID	Activity Name	Original Duration	Remaining Duration	Schedule % Complete	Start	Finish	April 2025					May 2025					June 2025					July 2025					August 2025				September 2025						
							30	06	13	20	27	04	11	18	25	01	08	15	22	29	06	13	20	27	03	10	17	24	31	07	14	21	28				
📁 24004 McCall Ambulance																																					
📁 24004.1 Milestone																																					
📌 Start Project							▶ Start Project, 01-Apr-25																														
📌 Structure Complete							◆ Structure Complete, 30-Jun-25																														
📌 Dried-In							◆ Dried-In, 09-Sep-25																														
📌 Project Finished							▶ Project Finished, 30-Sep-25																														
📁 24004.2 Procurement							▼ 03-Sep-25, 24004.2 Procurement																														
📌 HVAC Equipment							<div></div> HVAC Equipment																														
📌 Garage Door Equipment							<div></div> Garage Door Equipment																														
📌 Window Lead Time							<div></div> Window Lead Time																														
📁 24004.3 Site Work							▼ 17-Sep-25, 24004.3 Site Work																														
📌 Mobilize							<div></div> Mobilize																														
📌 Clear and Grub Site							<div></div> Clear and Grub Site																														
📌 Demo Paving lot Walls							<div></div> Demo Paving lot Walls structure																														
📌 Dig Footings							<div></div> Dig Footings																														
📌 Site Utilities							<div></div> Site Utilities																														
📌 Asphalt Patching							<div></div> Asphalt Patching																														
📌 Base Rock for Parking lot							<div></div> Base Rock for Parking lot and curb																														
📌 Curb and gutter							<div></div> Curb and gutter																														
📌 Sidewalks							<div></div> Sidewalks																														
📌 Concrete Paving							<div></div> Concrete Paving																														
📌 Striping							<div></div> Striping																														
📌 Landscape Rough in							<div></div> Landscape Rough in																														
📌 Landscape Finish							<div></div> Landscape Finish																														
📌 Exterior Site furnishing							<div></div> Exterior Site furnishing																														
📁 24004.4 Structure							▶ 30-Jun-25, 24004.4 Structure																														
📌 FRPS Exterior Footings							<div></div> FRPS Exterior Footings																														
📌 FRPS STEM Walls							<div></div> FRPS STEM Walls																														
📌 Underground Rough in							<div></div> Underground Rough in MEP																														
📌 Foundation Insulation							<div></div> Foundation Insulation																														
📌 Bitumous Dampproofing							<div></div> Bitumous Dampproofing																														
📌 Back Fill Walls							<div></div> Back Fill Walls																														
📌 Prep Slab & Vapor Barrier							<div></div> Prep Slab & Vapor Barrier																														
📌 Pour Slab							<div></div> Pour Slab																														
📌 Slab Cure							<div></div> Slab Cure																														
📌 Framing							<div></div> Framing																														
📁 24004.5 Envelope							▶ 09-Sep-25, 24004.5 Envelope																														
📌 HM Frames							<div></div> HM Frames																														
📌 Overhead door							<div></div> Overhead door																														
📌 Moisture Barrier							<div></div> Moisture Barrier																														
📌 Cement Fiberboard siding							<div></div> Cement Fiberboard siding																														
📌 Metal Siding							<div></div> Metal Siding																														
📌 Fascia and Soffit							<div></div> Fascia and Soffit																														
📌 Roofing							<div></div> Roofing																														
📌 Windows							<div></div> Windows																														
Actual Level of Effort							Remaining Work							Milestone																							
Actual Work							Critical Remaining Work							summary																							
							Page 1 of 2																TASK filter: All Activities														
																							© Oracle Corporation														

McCall Ambulance St Lukes

Classic Schedule Layout

04-Mar-25 15:03

Activity ID	Activity Name	Original Duration	Remaining Duration	Schedule % Complete	Start	Finish	April 2025					May 2025					June 2025					July 2025					August 2025					September 2025				
							30	06	13	20	27	04	11	18	25	01	08	15	22	29	06	13	20	27	03	10	17	24	31	07	14	21	28			
<div><div></div><div>24004.6 Finishes</div></div>	<div><div></div>MEP Rough In</div>	15	15	0%	01-Jul-25	22-Jul-25																<div><div></div>MEP Rough In</div>														
	<div><div></div>Insulation</div>	3	3	0%	23-Jul-25	25-Jul-25																<div><div></div>Insulation</div>														
	<div><div></div>Sheetrock</div>	5	5	0%	28-Jul-25	01-Aug-25																<div><div></div>Sheetrock</div>														
	<div><div></div>Tape & Texture</div>	14	14	0%	04-Aug-25	21-Aug-25																					<div><div></div>Tape & Texture</div>									
	<div><div></div>Paint</div>	5	5	0%	22-Aug-25	28-Aug-25																					<div><div></div>Paint</div>									
	<div><div></div>Ceiling Grid</div>	5	5	0%	29-Aug-25	05-Sep-25																					<div><div></div>Ceiling Grid</div>									
	<div><div></div>Doors and Hardware</div>	5	5	0%	29-Aug-25	05-Sep-25																					<div><div></div>Doors and Hardware</div>									
	<div><div></div>Accessories/Div 10</div>	5	5	0%	29-Aug-25	05-Sep-25																					<div><div></div>Accessories/Div 10</div>									
	<div><div></div>MEP Trim Out</div>	5	5	0%	29-Aug-25	05-Sep-25																					<div><div></div>MEP Trim Out</div>									
	<div><div></div>Ceiling Trim out</div>	5	5	0%	08-Sep-25	12-Sep-25																					<div><div></div>Ceiling Trim out</div>									
	<div><div></div>Flooring</div>	5	5	0%	08-Sep-25	12-Sep-25																					<div><div></div>Flooring</div>									
	<div><div></div>Trim/Cabinets</div>	2	2	0%	15-Sep-25	16-Sep-25																					<div><div></div>Trim/Cabinets</div>									
	<div><div></div>Drop Tile</div>	2	2	0%	17-Sep-25	18-Sep-25																					<div><div></div>Drop Tile</div>									
	<div><div></div>Roller Blinds</div>	5	5	0%	17-Sep-25	23-Sep-25																					<div><div></div>Roller Blinds</div>									
	<div><div></div>TAB</div>	5	5	0%	19-Sep-25	25-Sep-25																					<div><div></div>TAB</div>									
	<div><div></div>Final Clean</div>	4	4	0%	19-Sep-25	24-Sep-25																					<div><div></div>Final Clean</div>									
	<div><div></div>Punchlist</div>	4	4	0%	25-Sep-25	30-Sep-25																					<div><div></div>Punchlist</div>									

Actual Level of Effort

Actual Work

Remaining Work

Critical Remaining Work

Milestone

summary

Page 2 of 2

TASK filter: All Activities

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McCall Area B: Preconstruction

Project # Pending

Progress as of: 3/7/25

Project documentation location:

Executive Sponsor	Ginger McCabe	Project Manager	Steve Sell
Project Description:			
Demolish 1950's wing and construct East Parking Lot. Demolition includes relocation of IHT cabling and closet, refinishing South/East Side exterior, and repair of 90's foundation, exterior wall, and roof.			
Overall Status:			
Status	Rationale		
	<ul style="list-style-type: none">• Project on track for estimated completion Spring 2026		
Project Success Measures:			
<ol style="list-style-type: none">1. Achieving project milestones and deliverables as planned/approved2. Project on schedule and Budget3. Project risks and issues managed effectively and proactively			

Phases/Milestones	Status	% Complete	End Date
100% Construction Documents		100%	12/16/24
Design Review Complete		100%	w/Area A
Permit Approved		90%	03/31/25
General Contractor GMP Finalized		100%	03/31/25
Construction: Demolition & repair of existing facility		0%	10/31/25
Construction: East Parking Lot		0%	10/31/25
Project Close out		0%	12/31/25
Project Complete			

Key Accomplishments

Entitlements

- PUD Approval Received

Preconstruction

- Planning meetings for IHT, Fire Sprinklers
- Environmental Risk Audit completed
- GC contract, including GMP, finalized

Next Steps

Entitlements

- Public Works approval

Preconstruction

- Environmental Risk Report

Key Issues / Risks

- If the GMP comes back higher than budgeted, project schedule could be extended to align with available capital funding
- If the Environmental Risk Audit reveals unanticipated risks that need to be mitigated, construction costs could escalate
- If subcontractor resources are requested on non-SLHS projects, labor costs could escalate
- If winter weather conditions arrive earlier than anticipated, the East Parking Lot may be completed Spring of 26



Attribute	Definition
Red (R)	<p><u>One or more of the following conditions exist:</u></p> <ol style="list-style-type: none"> 1. Phase/Milestone is at significant risk of delay. Multiple issues or risks exist, no mitigation plans in place 2. Schedule: Major date of delivery slippage is expected; > 2-week variance 3. Resource: Resource availability certain to impact project; >10% variance from projection 4. Deliverable % Complete: Major deliverables are completed with >2-week variance of planned duration 5. Budget: Cost variance >5% beyond contingency plan and progress inhibited
Yellow (Y)	<p><u>One or more of the following conditions exist and none of the above conditions exist:</u></p> <ol style="list-style-type: none"> 1. Phase/Milestone is at risk of missing date of delivery. Active issues or risks exist, mitigation plan(s) in development 2. Schedule: ~30% probability minor date of delivery slippage, <2-week variance 3. Resource: Resource availability may impact date of delivery; 1-9% variance from projection 4. Deliverable % Complete: Major deliverables and milestones completed on schedule with <2-week variance 5. Budget: Cost variance >5% beyond contingency plan and progress not yet inhibited or expecting a cost variance within the next two week
Green (G)	<p><u>Project is on track as indicated by all the following conditions existing:</u></p> <ol style="list-style-type: none"> 1. Phase/Milestone is tracking to planned date of delivery. No unmitigated issues or risks. 2. Resource: No resource constraints that will impact date of delivery 3. Deliverable % Complete: Major deliverables and milestones completed on schedule with <1-week variance 4. Schedule: Delivery dates are expected to be on time 5. Budget: No cost variance currently or anticipated within the next two weeks
Not Started (NS)	Task/deliverable has not started yet
Complete (C)	Task/deliverable is complete

SLM COO/CNO Update

McCall Memorial Hospital District Board Meeting

March 18, 2025



McCall Updates

Culture/Workforce Innovation

- ✓ *Staffing*
- ✓ *Housing*

Access

- ✓ *New Services*
- ✓ *New Providers*
- ✓ *Construction Updates*

Safety & Quality

- ✓ *Quality Scores*



PHA-1 McCall Quality Metric Overview

Metric	Assessment	Key Trends
SSE Falls		Sustaining. No falls reaching the level of serious safety event this fiscal year.
DART: Employee Injury		1 DART event in October 2024: Strain sustained when moving a patient
SSI: Knee Prothesis, Fracture, Hip Prothesis, Appendectomy, C-section, Cholecystectomy		Sustaining zero SSI's for rolling 12-month for these SSI categories
SSI: Breast		Zero Breast SSI for rolling 12 months
SSI: Hernia		1 Hernia SSI in November 2023
BCMA: Med Safety		Above goal for December
Mortality		4 over last rolling 12 months. Risk-adjusted above expected mortality, sepsis-related death.
Care Experience: LTR Patient Care Services		Below goal for fiscal year and January elated to fewer responses, n=9
Care Experience: LTR ED		Below goal for fiscal year. Improved over Nov and Dec data
Hand Hygiene		Sustaining above goal